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Education

A.B. Johns Hopkins University, Baltimore, Maryland, 1970, in Political Science

Ph.D. Harvard University, Cambridge, Massachusetts, 1977, in Government

Honors

Charles Abrams Fellow, Joint Center for Urban Studies of MIT and Harvard, 1973-74

Woodrow Wilson National Fellow

Phi Beta Kappa

Academic and Teaching Experience

May 2018-Aug. 2019 Interim Chair, Department of Public Administration

2001-Present Professor, Department of Public Administration, University of Texas at San Antonio

2001-2003 Chair, Department of Public Administration, University of Texas at San Antonio

1998-2000 Director, Urban Studies Program, Trinity University

1986-87 Director, Trinity University Honors Program

1986 Acting Chair, Department of Urban Studies, Trinity University, spring

- 1982-2000 Assistant Professor to Professor, Department of Urban Administration/Department of Political Science, Trinity University, San Antonio, Texas
- 1981-82 Guest Scholar, Brookings Institution, Washington, D.C.
- 1975-81 Assistant Professor, Institute of Government and Public Affairs and Department of Political Science, University of Illinois, Urbana-Champaign
- 1975 Visiting Assistant Professor, Department of Political Science, Brown University, Providence, R.I.

Other Experience

- 1980-81 Senior Program Analyst, Office of Evaluation/Community Planning and Development, U.S. Dept. of Housing and Development, Washington, D.C. (on leave from the University of Illinois)

Publications

Books

Convention Center Follies: Politics, Power, and Public Investment in American Cities, (Philadelphia: University of Pennsylvania Press, 2014)

The Politics of Urban Development, edited with Clarence N. Stone, (Lawrence, Kansas: University Press of Kansas, 1987)

Urban Texas: Politics and Development, edited with Char Miller, (College Station, Texas: Texas A and M University Press, 1989)

Articles

“Mayoral Politics and Policies in a Divided City,” in Marion Orr and Domingo Morel eds., *Latino Mayors*, Philadelphia: Temple University Press, 2018), pp. 71-97.

“Space Available: The Realities of Convention Centers as Economic Development Strategy,” Metropolitan Policy Program, Brookings Institution, January 2005, 35 pp.

“Promises and Performance of Headquarters Hotels,” *Economic Development Journal*, volume 4 no. 1, Winter 2005, pp. 33-43.

“Convention Mythology,” *Journal of Convention and Event Tourism*, (invited), volume 6 nos. 1 and 2, September 2004. pp. 99 to 143.

“Risk and Reality in Public Headquarters Hotel Development,” *Government Finance Review*, June 2004, pp. 20-24.

- “Convention Myths and Markets: A Critical Review of Convention Center Feasibility Studies,” Economic Development Quarterly, volume 16 no. 3, August 2002, pp. 195 to 210.
- “Empty Taps, Missing Pipes: Water Policy and Politics in San Antonio, 1940 to 1960,” in Char Miller ed., On the Border: An Environmental History of San Antonio, (Pittsburgh: University of Pittsburgh Press, 2001), pp. 141 to 168.
- “Parks, Politics, and Patronage,” (co-authored with Char Miller),” in Char Miller ed., On the Border: An Environmental History of San Antonio, (Pittsburgh: University of Pittsburgh Press, 2001, pp. 83 to 98.
- “Flawed Forecasts: A Critical Look at Convention Center Feasibility Studies,” White Paper number 9, Pioneer Institute for Public Policy Research, Boston, MA, November 1999.
- “Convention Center Follies,” The Public Interest, Summer 1998, pages 58 to 72.
- “Dollars, Highway Deficiencies, and the Big Dig: Infrastructure Needs and Policy in the Commonwealth,” in Gabriella Mrad, ed., Agenda for Leadership 1998, (Boston, MA: Pioneer Institute for Public Policy Research, 1998), pp. 193 to 219.
- “Challenging Convention(al) Wisdom: Hard Facts about the Proposed Boston Convention Center,” White Paper number 2, Pioneer Institute for Public Policy Research, Boston, MA, May 1997.
- “If We Build It, Will They Come?,” White Paper number 1, Pioneer Institute for Public Policy Research, Boston, MA, January 1997.
- “Communities Organized for Public Service and Neighborhood Revitalization in San Antonio” and “The Place of Community in Public Policy” (co-authored with Robert Wilson and Pat Wong, in Robert Wilson ed., Public Policy and Community: Activism and Governance in Texas, (Austin: University of Texas Press, 1997).
- “Citizen Participation and Community Development in San Antonio,” in Ford Foundation and LBJ School of Public Affairs, Second Annual Proceedings, International Workshop on Local Governance, (Austin: LBJ School, 1995).
- “Communities Organized for Public Service and Neighborhood Revitalization in San Antonio,” in Robert H. Wilson ed., “Public Policy and Community: Activism and Governance in Texas,” Ford Foundation and LBJ School of Public Affairs, University of Texas at Austin, 1995.
- “Public Works and Public Dollars,” in David C. Perry ed., Building the Public City, (Thousand Oaks, CA: Sage Publications, 1994), pp. 169 to 201.
- “What Infrastructure Crisis?” The Public Interest, Winter 1993; reprinted in Fred Siegel and Jan Rosenberg eds., Annual Editions: Urban Society, eighth edition, (Guilford, CT: Dushkin Publishing, 1996), pp. 134 to 140.
- “Building the Convention City: Politics, Finance, and Public Investment in Urban America,” Journal of Urban Affairs, Vol. 14 No. 2 (1992), pp. 135-160.
- “Funding Convention Centers for Mid-size Communities,” APWA Reporter, Vol. 58 No. 12, December 1991, pp. 4 to 6.
- “Public Works and Public Dollars: Federal Infrastructure Aid and Local Investment Policy,” House Wednesday Group, U.S. House of Representatives, Washington, D.C., February 1991.

- “Building a New Urban Infrastructure: The Development of San Antonio and the Postwar Sunbelt City,” in Char Miller and Heywood Sanders eds., Urban Texas: Politics and Development, (College Station, Texas: Texas A and M Univ. Press, 1989).
- “Olmos Park and the Creation of a Suburban Bastion,” co-authored with Char Miller, in Miller and Sanders eds., Urban Texas: Politics and Development.
- “Renewing the American City: The Eisenhower Administration and the Creation of National Urban Renewal Policy, 1953 to 1960,” in Laurence Gerckens ed., Proceedings, Second National Conference on American Planning History, (Columbus, Ohio: Society for American City and Regional Planning History, 1988), pp. 424-43.
- “Developmental Politics Reconsidered,” co-authored with Clarence Stone, Urban Affairs Quarterly, Vol. 22 No. 4 (June 1987), pp. 521-39, and “Competing Paradigms: A Rejoinder to Peterson,” pp. 548-51.
- “Reexamining a Classic Case of Development Politics: New Haven, Connecticut,” co-authored with Clarence Stone, in Clarence Stone and Heywood Sanders eds., The Politics of Urban Development, (Lawrence, Kansas: University Press of Kansas, 1987), pp. 159-81.
- “The Politics of Development in Middle-sized Cities: Getting from New Haven to Kalamazoo,” in Stone and Sanders eds., The Politics of Urban Development, pp. 182-98.
- “Community Development in the Metropolitan Midwest,” in Carl Patton and Barry Checkoway eds., The Metropolitan Midwest, (Urbana, Ill.: University of Illinois Press, 1985), pp. 171-90.
- “Urban Politics and Local Public Facilities,” in Royce Hanson ed., Perspectives on Urban Infrastructure, (Washington, D.C.: National Academy Press, 1984), pp. 143-69.
- “The Government of American Cities: Continuity and Change in Structure,” Municipal Yearbook 1982, (Washington, D.C.: International City Management Association, 1983), pp. 178-86.
- “Policing the Grant System: Federal Review of Local Community Development Performance,” South Atlantic Urban Studies, Vol. 5, (Charleston, S.C.: College of Charleston, 1983), pp. 50-68.
- “Block Grants and Federal Bucks: Federal Community Development Aid in Illinois Cities,” Illinois Government Research, Vol. 50, (Urbana, Ill.: Institute of Government and Public Affairs, University of Illinois, 1980).
- “Urban Renewal and the Revitalized City: A Reconsideration of Recent History,” in Donald Rosenthal ed., Urban Revitalization, (Beverly Hills, Ca.: Sage Publications, 1980), pp. 103-26.
- “Inflation and Public Employee Salaries: The Municipal Fire Service,” Urban Data Service Reports, Vol. 12 No. 1, (Washington, D.C.: Intl. City Management Assoc., 1980).
- “Urban Renewal and the Revitalized City: A Reconsideration of Recent History,” in Peter Homenuck and Harvey Newman eds., Selected Papers from the 1979 Annual Meeting of the Council of University Institutes of Urban Affairs, (Atlanta, Ga.: Georgia State University, 1980), pp. 98-138.

- “Paying for the Bloody Shirt: The Politics of Civil War Pensions,” in Barry Rundquist ed., Political Benefits, (Lexington, Mass.: Lexington Books, 1980), pp. 137-59.
- “Governmental Structure in American Cities,” Municipal Yearbook 1979, (Washington, D.C.: Intl. City Management Assoc., 1979), pp. 97-110.
- “Policies, Populations, and Governmental Structures,” Municipal Yearbook 1972, (Washington, D.C.: Intl. City Management Assoc., 1972), pp. 160-64
- “Cities, Politics, and Elections: Partisanship in Nonpartisan City Elections,” Municipal Yearbook 1971, (Washington, D.C.: Intl. City Management Assoc., 1971), pp. 16-20.
- “Local Elections and City Politics,” Urban Data Service Reports, Vol. 3 No. 1, (Washington, D.C.: Intl. City Management Assoc., 1971).

Other

- Review of Zoned in the USA: The Origins and Implications of American Land-Use Regulation and Displacing Democracy: Economic Segregation in America, Perspectives on Politics, Vol. 14 No. 3, September 2016, pp. 892-3.
- “Convention Centers,” entry in Ray Hutchison, Robert Beauregard et al. eds, Encyclopedia of Urban Studies, (Thousand Oaks, CA: Sage, 2010).
- Review of Dennis Judd's Infrastructure of Play, Journal of the American Planning Association, Vol. 70 No. 2, Spring 2004, pp. 242-3.
- “Convention Wisdom Revisited,” Policy Directions, No. 10, March 2001, pp. 1-7.
- “Cities Trapped in Convention Center 'Space Race,’” Designer/Builder, Vol. 6 No. 6, October 1999, pp. 5-10.
- “Is the Convention Center Building Boom Justified by the Demand,” Meeting News, Vol 23 No. 7, May 10, 1999, pp. 1-7.
- Review of Richard Garcia's Rise of the Mexican-American Middle Class, Locus, Vol. 4 No. 2, Spring 1992, pp. 196-97.
- Review of Paul Kantor's The Dependent City, Planning Perspectives, Vol. 6 No. 2, May 1991.
- “Are Our Roads and Bridges Really in Trouble?,” USA Today Magazine, Vol. 114 No. 2538, March 1990, pp. 12-15.
- “What Crumbling Infrastructure?,” Op-Ed page, New York Times, December 17, 1988.
- Review of Robert Fishman's Bourgeois Utopias, Social Science Quarterly, Vol. 69 No. 3, September 1988, pp. 783-4.

Future Publications

- San Antonio: Divided River City*, book manuscript in Metropolitan Portraits series, University of Pennsylvania Press

Recent Professional Meeting Papers

- “Space Available Revisited: Convention Center Development and Market Realities,” presented at the Urban Affairs Association annual meeting, April 2018, Toronto, Canada
- “Institutions, Space, and Time: Approaches to the Study of Urban Politics and Development,” presented at the Urban Affairs Association annual meeting, April 2017, Minneapolis, Minnesota
- “Urban Interests and Public Investment: Looking Back, Thinking Ahead,” presented at the Urban Affairs Association annual meeting, March 2016, San Diego, California.
- “Urban Politics and American Political Development: Theories and Empirical Evidence,” presented at the American Political Science Association annual meeting, September 2016, Philadelphia, Pennsylvania.
- “*Convention Center Follies*,” book colloquy, presented at the Urban Affairs Association annual meeting, April 2015, Miami, Florida.
- “Plus Ca Change: Continuity and Change in Urban Development,” with Robert Whelan, presented at the City Futures III conference, June 2014, Paris France.
- “Divided City, Divided Elites: The Contest Over San Antonio’s Development,” presented at the Urban Affairs Association annual meeting, March 2014, San Antonio, Texas.
- “Putting the Politics Back in Regimes,” presented at the Urban Affairs Association annual meeting, April 2013, San Francisco, California
- “The ‘Success’ of Urban Tourism Success: The Cases of San Antonio and Baltimore,” presented at the Urban Affairs Association annual meeting, April 2012, Pittsburgh, Pennsylvania
- “The Collapsing Convention City and the Character of Policymaking,” presented at the Urban Affairs Association annual meeting, March 2011, New Orleans, Louisiana.
- “Bigger Empty Boxes: The Failure of the Urban Tourism Strategy,” presented at the Urban Affairs Association meeting, March 2009, Chicago, Illinois
- “Climbing Out of the Black Hole: Rebuilding the Study of Urban Politics from its Intellectual Foundations,” presented at the Urban Affairs Association meeting, April 2008, Baltimore, Maryland
- “Urban Policy, Urban Scholarship, and the Irrelevance of Analysis,” presented at the Urban Affairs Association meeting, April 2007, Seattle, Washington

- “To Make the City Safe for Private Investment,” presented at the Urban Affairs Association meeting, April 2006, Montreal, Quebec
- “Promises and Risk in Public Hotel Development,” presented at the Government Finance Officers Association meeting, June 2005, San Antonio, Texas (Powerpoint)
- “Revisiting Edward Banfield’s Chicago: Space, Coalitions, and Regimes,” presented at the Urban Affairs Association meeting, April 2005, Salt Lake City, Utah
- “Hotel Socialism and the New Urban Politics,” presented at the Urban Affairs Association meeting, March 2004, Washington, DC
- “Revisiting Atlanta: Reconsidering Regime, Space, and Development Outcomes,” presented at the Urban Affairs Association meeting, March 2003, Cleveland, Ohio
- “Policy Knowledge and Political Outcomes: The Case of Urban Public Investment in Stadiums, Arena, and Convention Centers,” presented at the American Political Science Association meeting, August 2002, Boston, Massachusetts.
- “Downtown Bust: Political Success, Policy Failure, and the Future of Urban Politics,” presented at the Urban Affairs Association meeting, March 2002, Boston, Massachusetts.
- “Downtown Coalitions and Distributive Politics: Rethinking the Growth Machine,” thematic session on Who Runs Urban America?, American Sociological Association annual meeting, August 2001, Anaheim, California.
- “More Water for San Antonio: Growth, Development, and Urban Boosterism, 1945 - 1960,” Southwest Environmental History Symposium on Water Crises in Texas and the Southwest, June 1998, San Antonio, Texas.
- “A Plethora of Disneylands: The Promise and Politics of Conventions and Tourism,” presented at the Urban Affairs Association meeting, April 1998, Ft. Worth, Texas.
- “Local Fiscal Politics and Urban Rebuilding: The Collapse of Popular Democracy in Cleveland, 1945 to 1990,” presented at the Social Science History Association meeting, October 1996, New Orleans, Louisiana.
- “Collapsing Infrastructure/Failing Politics: A Preliminary Examination of Coalitions and Local Investment Politics,” presented at the American Political Science Association meeting, September 1995, New York, New York.
- “Dollars, Politics, and Urban Infrastructure,” presented at the symposium on Building the Public City, Cleveland State University, November 1994.

- “The Political Economy of Sunbelt Urban Development,” presented at the American Political Science Association meeting, September 1993, Washington, D. C.
- “Rethinking Lineberry and Urban Service Delivery,” presented at the Urban Affairs Association meeting, April 1993, Indianapolis, Indiana.
- “Urban Political Economy and the Evolution of the Public Fisc: A Comparative Framework,” presented at the American Political Science Association meeting, September 1992, Chicago, Illinois.
- “Renewing America's Cities,” presented at the University of New Orleans-University of Innsbruck Symposium on international urban revitalization, March 1992.
- “Renewing the American City III: The Demise of Urban Renewal and the Shift to Block Grants, 1968 to 1974,” presented at the Fourth National Conference on American Planning History, November 1991, Richmond, Virginia.
- “Fiscal Regimes and Fiscal Politics: A Preliminary Case Study,” presented at the American Political Science Association meeting, August 1991, Washington, D.C.
- “Financing Special Facilities: Urban Convention Centers and Stadiums,” presented at the American Public Works Association Annual Congress, August 1991, San Francisco, California.
- “Building the Convention City: Politics, Finance, and Public Investment in Urban America,” presented at the Urban Affairs Association meeting, April 1991, Vancouver, Canada.
- “The Creation of Postwar San Antonio: Politics, Voting, Fiscal Regimes, 1945 to 1960,” Southwestern Social Science Association meeting, March 1991, San Antonio, Texas.
- “Disappearing Dollars for Infrastructure Investment: The Case of St. Louis,” presented at the American Enterprise Institute-House Wednesday Group Conference on Infrastructure Needs, February 1991, Washington, DC.
- “Voters and Urban Capital Finance: The Case of the Disappearing Bond Election,” presented at the American Political Science Association meeting, August 1990, San Francisco, California.
- “The Politics of Parks: Race and Open Space in San Antonio, 1900-1964,” Presented at the Texas State Historical Association meeting, March 1990, Austin, Texas.
- “Renewing the American City II: Bureaucratic Politics and Local Initiatives During the Kennedy Administration,” presented at the Third National Conference on American Planning History, December 1989, Cincinnati, Ohio.

- “Planning, Politics, and Federal Dollars: The Making of Modern San Antonio,” presented at the American Planning Association meeting, April 1988, San Antonio, Texas.
- “Renewing the American City: The Eisenhower Administration and the Creation of National Urban Renewal Policy, 1953 to 1960,” presented at the Society for American City and Regional Planning History meeting, September 1987, Columbus, Ohio.
- “Building a New Urban Infrastructure: The Development of Postwar Sunbelt Cities,” presented at the Southwestern Political Science Association meeting, April 1987, Dallas, Texas.
- “The Fiscal Politics of Federal Urban Aid: The Origin and Evolution of the CDBG Program,” presented at the American Society for Public Administration meeting, April 1986, Anaheim, California.
- “The Politics of Development in Middle-sized Cities: From New Haven to Kalamazoo,” presented at the American Political Science Association meeting, September 1985, New Orleans, Louisiana.
- “Olmos Park and the Creation of a Suburban Bastion,” jointly authored with Car Miller, presented at the Texas State Historical Association meeting, March 1985, Ft. Worth, Texas.
- “Beyond Machine and Reform: The Politics of Postwar Development in Sunbelt Cities,” presented at the American Political Science Association meeting, September 1984, Washington, DC.
- “City Limits Reconsidered,” jointly authored with Clarence N. Stone, presented at the Southwestern Political Science Association meeting, April 1984, Ft. Worth, Texas.
- “Urban Infrastructure and Urban Bureaucracy: Agency Discretion in Local Public Works,” presented at the American Political Science Association meeting, September 1983, Chicago, Illinois.
- “Evaluation Politics and the Politics of Evaluation: The Modest Tale of an Unevaluated Federal Program,” presented at the Southwestern Political Science Association meeting, April 1983, Houston, Texas.

Research in Progress

Metropolitan San Antonio

The Politics of Urban Space: Downtown Development and Coalitional Politics

Courses Taught

PAD 3133	Politics and Policies of San Antonio and South Texas
PAD 5023	Research Design and Methods
PAD 5513	Urban and Regional Economic Development
PAD 5573	Public Policy and Policymaking in San Antonio
PAD 6001	Leadership and Communication Skills Development
PAD 6923	Applied Research II

Service

University

Chair, PAD Merit Review Committee

Chair, PAD DFRAC

Member, MPA Admissions Committee

Member, Scholarships Review Committee

Member, PAD Search Committee

Member, College Full Professor DFRAC

Professional

Member, Urban Affairs Association Governing Board, 2015-18

Board Secretary, Urban Affairs Association Governing Board, 2016-18

September 2019